

FOR OFFICIAL USE ONLY / SOURCE SELECTION INFORMATION - SEE FAR 2.101, 3.104, AND 42.1503

CONTRACTOR PERFORMANCE ASSESSMENT REPORT (CPAR)

INCOMPLETE-RATED Construction

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Name/Address of Contractor:

Company Name: DRAX, INC.

Division Name: DRAX INC.

Street Address: 2801 INTERNATIONAL LN STE 205

City: MADISON

State/Province: WI Zip Code: 537043152

Country: USA

CAGE Code:

DUNS Number: 052764771

PSC: Z1LB NAICS Code: 237310

Evaluation Type: Final

Contract Percent Complete: 100

Period of Performance Being Assessed: 09/29/2016 - 10/18/2017

Contract Number: NNK16CA14C Business Sector & Sub-Sector: Construction

Contracting Office: NASA KENNEDY SPACE CENTER **Contracting Officer:** LORENZO T. CHANCE Phone Number: 321/867-7310

Location of Work:

Haulover Canal Bridge at Kennedy Space Center

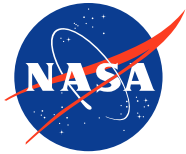
Award Date: 09/29/2016 Effective Date: 09/29/2016

Completion Date: 12/17/2017 Estimated/Actual Completion Date: 10/18/2017

Total Dollar Value: \$2,401,722 Current Contract Dollar Value: \$2,401,722

Complexity: Medium Termination Type: None

Competition Type: Full and Open Competition after Exclusion of Sources Contract **Type:** Firm Fixed Price



Key Subcontractors and Effort Performed:

DUNS:

Effort:

DUNS:

Effort:

DUNS:

Effort:

Project Number: 99094

Project Title:

Repair/Replace Structural Steel and Connection at Haulover Canal Bridge.

Contract Effort Description:

The contractor repaired/replaced sidewalk support brackets, horizontal brackets, and railing as a modification to the contract.

Small Business Subcontracting:

Does this contract include a subcontracting plan? No

Date of last Individual Subcontracting Report (ISR) / Summary Subcontracting Report (SSR): N/A

Evaluation Areas Past Rating Rating

Quality: N/A Very Good

Schedule: N/A Very Good

Cost Control: N/A N/A

Management: N/A Very Good

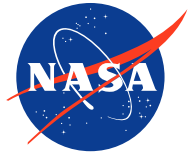
Small Business Subcontracting: N/A N/A

Regulatory Compliance: N/A Very Good

Other Areas:

(1) : N/A

(2) : N/A



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Variance (Contract to Date):

Current Cost Variance (%): 0 Variance at Completion (%): 0

Current Schedule Variance (%): 0

Assessing Official Comments:

QUALITY: Drax had a very good quality control plan, program, and quality control manager and management philosophy. The few minor problems/issues identified with painting, coatings, and welds were quickly and professionally corrected. All other work was done to and above the stated standards for corrosion control, sandblasting, priming, painting, welding, structural steel work, bolting, and assembly plans.

SCHEDULE: Drax had a baseline schedule that was adhered to and they were completed with all contractual tasks on or before the baseline schedule. Inspections were complete, punch list items worked, and the bridge was reopened to vehicular and vessel traffic before the committed date as per the schedule. The government added a significant amount of work which Drax gave a very reasonable bid on and beat the government proposed schedule.

COST CONTROL: Firm Fixed Price Contract

MANAGEMENT: Drax management, management philosophy, and upper management involvement was very well executed, they had plans and programs in place for all facets of project management: safety, cost, schedule, quality, scope, deviations, and overall project performance.

REGULATORY COMPLIANCE: As with all other aspects of project management, Drax had a very good plan and program to meet and exceed environmental rules and regulations and ensure compliance of environmental, hazardous waste program, hazardous waste disposal, lead based paint containment, corrosion control, MSDS sheet on file and on site for all workers use, and recycling of materials.

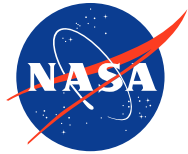
There were no environmental compliance issues, concerns, or problems.

OTHER AREAS: There were no Safety or Environmental violations. The contractor was proactive in resolving unforeseen conditions.

ADDITIONAL/OTHER: Drax was consistently looking at work ahead, working on schedule, checking weather to forecast the best work days and how to keep ahead of schedule. Drax's quality program, safety program, and cost control made this an excellent project and a pleasure to work on.

RECOMMENDATION:

Given what I know today about the contractor's ability to perform in accordance with this contract or order's most significant requirements, I would recommend them for similar requirements in the future.



Name and Title of Assessing Official:

Name: Lorenzo T. Chance **Title:** Contract Specialist

Organization: OP-CS-B/Procurement

Phone Number: 321/867-7310 **Email Address:** lorenzo.t.chance@nasa.gov

Date: 12/04/2017

Contractor Comments:

Name and Title of Contractor Representative:

Name:

Title:

Phone Number: Email Address:

Date:

Review by Reviewing Official:

Name and Title of Reviewing Official:

Name:

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Organization:

Phone Number: Email Address:

Date: