

NASA/KSC SOLICITATION NNN16586991R
SECTION I/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

THIS SECTION TO BE COMPLETED BY THE RATER

(THIS QUESTIONNAIRE, WHEN COMPLETED, SHALL NOT BE DISCLOSED
TO ANYONE OUTSIDE THE GOVERNMENT)

Name of Contractor Being Evaluated: DRAX, INC.

Name of Project and Contract/Order Number: BROADWAY BASCULE BRIDGE REPAIR &
REPAINT OF THE MILWAUKEE RIVER

Period of Contract Performance {dates}: 01/JUNE/2015 THROUGH 15/OCT/2015

Place of Contract Performance: MILWAUKEE RIVER IN MILWAUKEE WI

Contract Value at Award: \$ 1,444,600.00

Contract Value at Completion or Current Contract Amount: \$1,729,600.00

Contractor's Status {Prime or Subcontractor?}: PRIME

Percentage and Dollar Value of Work Performed by the Contractor: Approx 55%

Dates of Rater's Involvement in Program/Contract: FROM BEGINNING THROUGH
COMPLETION

Brief Description of Work Performed:

The bascule bridge consists of two (2) opposing spans, each span was completed separately. The work included; remove & replace all steel curbs, remove aluminum sidewalk panels and replace with fiberglass panels, concrete deck, pier & abutment patching, high pressure epoxy crack injection, expansion joint replacement, replace submerged submarine power cable abutments north/south, enclose each leave & remove and replace the lead based paint by steel grit blasting applying a zinc rich and epoxy coating system on the entire structure.

Point of Contact: {Rater} Name/Address/Office Phone Number/E-Mail Address:

Mr. Mahmoud "Mac" Malas P.E. /DBA/ Malas Engineering LLC City of Milwaukee Consultant
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RATING DEFINITIONS:

On a scale of 1 to 5, with 1 being unsatisfactory and 5 being exceptional, please rate the contractor on the past performance areas included in this questionnaire. A rating of N/A should be used if the question is not applicable or the answer is unknown. Space is provided for any additional comments raters may want to provide. The definitions associated with the 1 to 5 ratings are provided below:

1. **UNSATISFACTORY:** Performance does (did) not meet most contractual requirements and recovery is not likely (did not occur). The contractual performance contains (contained) serious problem(s) for which the contractor's corrective actions appear ineffective (were ineffective).
2. **MARGINAL:** Performance does (did) not meet some contractual requirements. The contractual performance reflects (reflected) serious problem(s) for which the contractor has not yet identified acceptable corrective actions (did not provide acceptable corrective actions).
3. **SATISFACTORY:** Performance meets (met) contractual requirements. The contractual performance reflects (reflected) some minor problems. Corrective actions being taken by the contractor appear to be effective (Corrective actions taken were effective).
4. **VERY GOOD:** Performance meets (met) contractual requirements and exceeds (exceeded) some of the Government's expectations. The contractual performance reflects (reflected) some minor problems and corrective actions being taken by the contractor appear to be effective (Corrective actions taken were effective).
5. **EXCEPTIONAL:** Performance meets (met) contractual requirements and exceeds (exceeded) many of the Government's expectations. The contractual performance reflects (reflected) few minor problems and corrective actions taken by the contractor appear to be highly effective (corrective actions taken were effective).

NIA: Not applicable or rater has not observed performance in this area.

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CONTRACTOR'S TECHNICAL PERFORMANCE QUESTIONS

1. The effectiveness of the Contractor's overall project management ability (including but not limited to project managers, quality control managers, trade integrators, safety managers, and superintendents); labor (skilled and unskilled workers); equipment; supplies; tools; and financial resources to successfully perform, provide contract deliverables and complete work in a safe and timely manner.

1	2	3	4	5	NA
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Comments: Drax Inc. overall managed the project well with safety and quality control in mind, responded to requests and criticism timely. Labor was adequate and well resourced such as equipment & materials, work was completed in a very safe and timely mater with excellent quality.

2. The Contractor's ability to provide timely and effective contractor management attention at the job site and partner with the owner to resolve technical and schedule issues.

1	2	3	4	5	NA
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Comments: Drax did respond to owners requests in a timely and effective manner, management was also involved and provided good support, the contractor did work to understand and resolve problems and concerns with the owner throughout the project.

3. The Contractor's ability to provide quality engineering shop drawings and accurate and complete as-built documentation.

1	2	3	4	5	NA
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Comments: Drax did provide excellent shop and as built drawings, the drawings provided are accurate and detailed and complete.

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4. The Contractor's ability to provide project completion within ten percent (10%) of original contract cost and schedule. Please provide comments on any changes greater than 10% that were not customer driven.

1	2	3	4	5	NA
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Comments: The contract amount increase was above the 10 % however, the owner required added work to be included and the structure was not known to contain lead based paint, this increased the costs. The increases are not the fault of the contractor but did benefit the owner.

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5. The Contractor's ability to safely and successfully perform corrosion control of structural steel bridges.

1	2	3	4	5	NA
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Comments: Drax did hire a painting sub-contractor and together they worked to perform excellent & successful corrosion control of the structure. All contractors contributed to a safe work site and the project was completed with zero lost time and no accidents.

6. The Contractor's ability to safely and successfully perform repair or refurbishment of structural steel bridges

1	2	3	4	5	NA
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Comments: Drax self performed the repair work very successfully and safely, zero accidents and no lost time.

7. The Contractor's ability to safely and successfully perform work at heights.

1	2	3	4	5	NA
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Comments: Drax and the sub-contractor did perform all the work above water and at heights, all necessary equipment and safety gear was used for this successful operation.

8. The Contractor's ability to safely and successfully perform work at heights overwater.

1	2	3	4	5	NA
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Comments: As stated on item 7

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CONTRACTOR'S SAFETY PERFORMANCE QUESTIONS

7. The Contractor's ability to maintain a safety and health program with visible management control and involvement.

1	2	3	4	5	NA
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Comments: Safety and health was maintained, dust collectors and PPE all in use during the work, efforts were made to keep site safe.

8. The Contractor's ability to maintain a safety program ensuring subcontractors' safety performance was consistent with the prime contractor's safety program.

1	2	3	4	5	NA
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Comments: yes, Prime and sub worked together to maintain a safe work site

9. The Contractor's ability to analyze worksite hazards prior to the start of work to ensure that all hazards were abated.

1	2	3	4	5	NA
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Comments: yes, Daily planning and longer term plans used to keep site safe,

10. The Contractor's ability to understand and comply with safety requirements.

1	2	3	4	5	NA
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Comments: Yes, Drax was safety aware and worked to ensure a safe work site for all people

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11. The Contractor's ability to maintain a safety program that ensured the customer's critical resources were adequately protected with emergency procedures for securing dangerous conditions and protecting personnel during contract performance.

1	2	3	4	5	NA
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Comments: Yes, Drax was provided high energy power submarine cable with a value of \$350,000.00 Drax was able to prepare and install the very large heavy cable on barges successfully.

12. The Contractor's ability to resolve safety discrepancies in a timely and effective manner and the ability to report, investigate, and take corrective actions on safety accidents/incidents in a timely and effective manner

1	2	3	4	5	NA
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Comments: yes, Drax responded to suggestion and criticism in a timely matter.

CONTRACTOR'S CONTRACT ADMINISTRATION PERFORMANCE QUESTIONS

13. The contractor's ability to provide prompt payment of employees, subcontractors, and suppliers for services and supplies performed/delivered under the contract.

1	2	3	4	5	NA
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Comments: yes, Drax was able and paid all employees and suppliers as agreed

14. The contractor's compliance with Department of Labor requirements and resolution of reported violations/discrepancies.

1	2	3	4	5	NA
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Comments: Drax complied with the labor requirements no disputes occurred

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15. Has the contractor's performance required the issuance of any cure notices, show cause letters, or terminations for cause/default? (Please circle Yes or No)

Yes No

Comments:

CONTRACTOR'S OVERALL CONTRACT PERFORMANCE

16. Would you select this contractor again? (Please circle Yes or No)

Yes No

Comments: Drax is a contractor I would work with again and is working for the City of Milwaukee currently on another Bascule Bridge repair.

THIS COMPLETED QUESTIONNAIRE WILL NOT BE DISCLOSED TO ANYONE OUTSIDE THE GOVERNMENT. THANK YOU FOR TAKING THE TIME TO COMPLETE THIS QUESTIONNAIRE.