



Mr. Andrew H. Langum IV
Drax, Inc.
2801 International Lane Suite 205
Madison WI 53704
608-268-3468

Dear Mr. Langum,

The Great Lakes Co. Inc. owns The Historic Hollywood Hillview that is located at 6531 Hollywood Blvd, Hollywood CA. The Great Lakes Co Inc. is very pleased with the work of Drax Inc. managing the project that included hundreds of employees and over 50 Sub-Contractors that worked to re-furbish the complex. The project included a major foundation repair, structure upgrade to the State of CA seismic specifications. The project also included the complete tear down and removal of the interior/exterior and complete rebuilding of all utilities, structures, finishes. This structure was condemned prior to this work taking place.

This project was listed on and governed on the State Historical Society of California, known as SHPO. The project was also governed, inspected and approved by the Federal National Park Service (NPS), the City of Hollywood CA, City of Los Angeles, the County and State (Codes).

Drax was on site for well over one year, with an exceptional Management team that was able to complete this project within the time frame and cost budget that we had agreed to. The final cost of this rehabilitation was over \$30,000,000.00 Million Dollars and the end result was supreme. We consider the work that Drax produced to be first class, with no exception to detail, quality, or grade.

The Historic Hollywood Hillview 6531 Hollywood Blvd. Hollywood California

Page 2

We believe that without the work of Drax Inc. the property may never had been completed, or may have been delayed to a point that would have made the project unfeasible.

It should be understood that Drax Inc. assumed the role of the previous Management Companies that had failed prior to Drax. Six (6) previous Management Companies had previously attempted to produce results and failed, Two (2) General Contractors had started and also failed. Stepping into this situation was difficult to say the least!

Drax was able to work with the various Inspectors, Materialmen, Suppliers, Sub-Contractors, Politicians, Bankers, Investors, as well as the Seven (7) different shareholders-Stakeholder that held a large stake in the project that all presented opinions and input that was not always helpful and somewhat distracting.

We would like to thank Drax Inc. and the employees of Drax for the professionalism displayed during the height of difficulty. A finish product that was most difficult to achieve, and the very helpful ability to problem solve and foresee future problems that could be averted due to the experience of Drax, Inc.

We especially want to thank Mr. Andrew H. Langum for his dedication, steady hand and steadfast determination in seeing the project through! Please consider this a very positive reference and feel free to contact me directly.

Thank You,



Mr. Bruce Neviasser, Chairmen
Historical Hollywood Hillview LLC
Great Lakes Co Inc.
608-251-6400 Main Office
608-220-6125 Cell

The Historic Hollywood Hillview 6531 Hollywood Blvd. Hollywood California