

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

THIS SECTION TO BE COMPLETED BY THE RATER

(THIS QUESTIONNAIRE, WHEN COMPLETED, SHALL NOT BE DISCLOSED TO ANYONE OUTSIDE THE GOVERNMENT)

Name of Contractor Being Evaluated: Drax

Name of Project and Contract/Order Number: W91237-13-P-0156/ 14-P-0187/15-P-0080

Period of Contract Performance (dates): Sept 30, 2013 - May 27, 2016

Place of Contract Performance: Dillon Dam, Zanesville OH & Drax Fabrication Shop

Contract Value at Award: \$97,400.00

Contract Value at Completion or Current Contract Amount: \$355,742.20

Contractor's Status (Prime or Subcontractor?): Prime

Percentage and Dollar Value of Work Performed by the Contractor:
90+ %

Dates of Rater's Involvement in Program/Contract: Sept 30, 2013 - May 27, 2016.

Brief Description of Work Performed:
See attached Sheets

Point of Contact: (Rater) Name/Address/Office Phone Number/E-Mail Address:
Hugh S. Pittman, PE - Contracting Officer's Representative

USACE, Huntington District
ATTN: CELRH-EC-CM (Pittman)
502 8th Street
Huntington, WV 25701
304-399-5127

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

RATING DEFINITIONS:

On a scale of 1 to 5, with 1 being unsatisfactory and 5 being exceptional, please rate the contractor on the past performance areas included in this questionnaire. A rating of N/A should be used if the question is not applicable or the answer is unknown. Space is provided for any additional comments raters may want to provide. The definitions associated with the 1 to 5 ratings are provided below:

1. **UNSATISFACTORY:** Performance does (did) not meet most contractual requirements and recovery is not likely (did not occur). The contractual performance contains (contained) serious problem(s) for which the contractor's corrective actions appear ineffective (were ineffective).
2. **MARGINAL:** Performance does (did) not meet some contractual requirements. The contractual performance reflects (reflected) serious problem(s) for which the contractor has not yet identified acceptable corrective actions (did not provide acceptable corrective actions).
3. **SATISFACTORY:** Performance meets (met) contractual requirements. The contractual performance reflects (reflected) some minor problems. Corrective actions being taken by the contractor appear to be effective (Corrective actions taken were effective).
4. **VERY GOOD:** Performance meets (met) contractual requirements and exceeds (exceeded) some of the Government's expectations. The contractual performance reflects (reflected) some minor problems and corrective actions being taken by the contractor appear to be effective (Corrective actions taken were effective).
5. **EXCEPTIONAL:** Performance meets (met) contractual requirements and exceeds (exceeded) many of the Government's expectations. The contractual performance reflects (reflected) few minor problems and corrective actions taken by the contractor appear to be highly effective (corrective actions taken were effective).

N/A: Not applicable or rater has not observed performance in this area.

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

CONTRACTOR'S TECHNICAL PERFORMANCE QUESTIONS

1. The effectiveness of the Contractor's overall project management ability (including but not limited to project managers, quality control managers, trade integrators, safety managers, and superintendents); labor (skilled and unskilled workers); equipment; supplies; tools; and financial resources to successfully perform, provide contract deliverables and complete work in a safe and timely manner.

1	2	3	4	XX	NA
---	---	---	---	---------------	----

Comments: _____

2. The Contractor's ability to provide timely and effective contractor management attention at the job site and partner with the owner to resolve technical and schedule issues.

1	2	3	4	XX5	NA
---	---	---	---	-----	----

Comments: _____

3. The Contractor's ability to provide quality engineering shop drawings and accurate and complete as-built documentation.

1	2	3	XX	5	NA
---	---	---	---------------	---	----

Comments: _____

4. The Contractor's ability to provide project completion within ten percent (10%) of original contract cost and schedule. Please provide comments on any changes greater than 10% that were not customer driven.

1	2	3	4	XX5	NA
---	---	---	---	-----	----

Comments: Contract changes were the result of issues with the gates that were beyond the Contractor's control and were not uncovered until the Contractor performed required NDT/ other testing. When the results came back, they were worse than the Government assumed or planned. Repairs were more than what was specified; therefore, two additional contracts were written to deal with these differing site /changed conditions. Contractor on all other issues - which were assumed- no problems.

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

5. The Contractor's ability to safely and successfully perform corrosion control of structural steel bridges.

1	2	3	4	XX 5	NA
---	---	---	---	------	----

Comments: Contractor provided removal/repair/re-installation steel emergency bulkheads for us. There facilities will handle and do bridge work as required. Did not personal witness bridge work.

6. The Contractor's ability to safely and successfully perform repair or refurbishment of structural steel bridges

1	2	3	4	5	XXA
---	---	---	---	---	----------------

Comments:

7. The Contractor's ability to safely and successfully perform work at heights.

1	2	3	4	XX	NA
---	---	---	---	----	----

Comments: Contractor did install the emergency bulkheads in our intake structure. Does have a significant height which requires the contractor to address fall protection and safety as prescribed in EM 385-1-1. No issues with performance of this work.

8. The Contractor's ability to safely and successfully perform work at heights over water.

1	2	3	4	XX	NA
---	---	---	---	----	----

Comments: Contractor did install the emergency bulkheads in our intake structure. Does have a significant height which requires the contractor to address fall protection and safety as prescribed in EM 385-1-1. No issues with performance of this work.

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

CONTRACTOR'S SAFETY PERFORMANCE QUESTIONS

7. The Contractor's ability to maintain a safety and health program with visible management control and involvement.

1	2	3	4	XX	NA
---	---	---	---	----	----

Comments: No issues in either the field or the shops.

8. The Contractor's ability to maintain a safety program ensuring subcontractors' safety performance was consistent with the prime contractor's safety program.

1	2	3	XX	5	NA
---	---	---	----	---	----

Comments: Less than 10% of this work was sub. The sub was transportation of the gates to the site.

9. The Contractor's ability to analyze worksite hazards prior to the start of work to ensure that all hazards were abated.

1	2	3	4	XX	NA
---	---	---	---	----	----

Comments: Both on-site and at the fabrication shop.

10. The Contractor's ability to understand and comply with safety requirements.

1	2	3	4	XX	NA
---	---	---	---	----	----

Comments: No Issues. USACE EM 385-1-1 has very strict guilines which often exceed industry standards.

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

11. The Contractor's ability to maintain a safety program that ensured the customer's critical resources were adequately protected with emergency procedures for securing dangerous conditions and protecting personnel during contract performance.

1	2	3	4	XX	NA
---	---	---	---	---------------	----

Comments: No issues.

12. The Contractor's ability to resolve safety discrepancies in a timely and effective manner and the ability to report, investigate, and take corrective actions on safety accidents/incidents in a timely and effective manner

1	2	3	4	5	XX NA
---	---	---	---	---	------------------

Comments: _____

CONTRACTOR'S CONTRACT ADMINISTRATION PERFORMANCE QUESTIONS

13. The contractor's ability to provide prompt payment of employees, subcontractors, and suppliers for services and supplies performed/delivered under the contract.

1	2	3	4	XX 5	NA
---	---	---	---	-----------------	----

Comments: No issues, all work was timely and no reported issues or complaints of payroll or payment problems. Good contractor who adheres to the contract

14. The contractor's compliance with Department of Labor requirements and resolution of reported violations/discrepancies.

1	2	3	4	XX	NA
---	---	---	---	---------------	----

Comments: No Issues. Contractor complied with all contract requirements.

NASA/KSC SOLICITATION NNK16586991R
SECTION L/APPENDIX 1
PAST PERFORMANCE QUESTIONNAIRE

15. Has the contractor's performance required the issuance of any cure notices, show cause letters, or terminations for cause/default? (Please circle Yes or No)

Yes	XX				
-----	---------------	--	--	--	--

Comments:

CONTRACTOR'S OVERALL CONTRACT PERFORMANCE

16. Would you select this contractor again? (Please circle Yes or No)

XX Yes	No				
-------------------	----	--	--	--	--

Comments: Good company and contractor. Would recommend them again for work in our district or USACE wide. Knowledgeable of Government processes. Works well with all parties. Truly wants to provide customer with best product and quality. They want you to be pleased and say they did a job "well done" and we the customer is pleased!
 They were a pleasure to work with- please call me if anyone needs to clarify further.

THIS COMPLETED QUESTIONNAIRE WILL NOT BE DISCLOSED TO ANYONE OUTSIDE THE GOVERNMENT. THANK YOU FOR TAKING THE TIME TO COMPLETE THIS QUESTIONNAIRE.

PITTMAN.HUGH.SCOTT.1061130710 Digitally signed by PITTMAN.HUGH.SCOTT.1061130710
 DN: cn=US, o=US Government, ou=DoD, ou=PK, ou=USA,
 email=PITTMAN.HUGH.SCOTT.1061130710
 Date: 2016.09.07 17:10:03 -04'00'

Hugh S Pittman, PE
 Contracting Officer's Representative